



SECRETARY OF THE ARMY  
WASHINGTON

MAR 21 2013

The Honorable Howard P. "Buck" McKeon  
Chairman  
Committee on Armed Services  
United States House of Representatives  
Washington, DC 20515

Dear Mr. Chairman:

I am pleased to provide this initial report on the Army's Time Sensitive/Mission Critical airlift requirements, as required by Section 112 of the National Defense Authorization Act for Fiscal Year 2013.

Currently, the execution of Army Time Sensitive/Mission Critical airlift requirements are guided by the execution of a Memorandum of Agreement (September 2009) and a supporting Concept of Employment between the Army and Air Force, which were established to satisfy an intra-theater airlift capability gap. The Concept of Employment has resulted in meeting Army requirements. In addition, the Army and the Air Force review this document biennially to determine the need for continuation, modification, or termination of the agreement.

The Concept of Employment is the only document that defines "Time Sensitive/Mission Critical" requirements. This term does not reside in Air Force, Army, or Joint doctrine. Additionally, per the Concept of Employment, Time Sensitive/Mission Critical missions are only executed in the U.S. Central Command Area of Responsibility. Under the Memorandum of Agreement and the Concept of Employment, the movement of cargo and personnel conducted by the Army's organic assets, which are primarily rotary wing, are not considered Time Sensitive/Mission Critical. Similarly, cargo movements outside of theater are not considered Time Sensitive/Mission Critical. The operational commander is the authority that determines how and when to employ all aircraft in theater, to include supporting Time Sensitive/Mission Critical requirements, as the mission dictates. Time Sensitive/Mission Critical has not been formally set in the training or non-combat environments.

In order to best meet the reporting requirements outlined in the FY 2013 National Defense Authorization Act, the Army will consolidate existing data and request additional information from deployed forces. I anticipate a more informative report, using data from missions executed within the scope of the Time Sensitive/Mission Critical Concept of Employment, by October 31, 2013.

Thank you for your continued support of our Army and our Soldiers.

Sincerely,

John M. McHugh



**SECRETARY OF THE ARMY  
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**MAR 21 2013**

The Honorable James Inhofe  
Ranking Member  
Committee on Armed Services  
United States Senate  
Washington, DC 20510

Dear Senator Inhofe:

I am pleased to provide this initial report on the Army's Time Sensitive/Mission Critical airlift requirements, as required by Section 112 of the National Defense Authorization Act for Fiscal Year 2013.

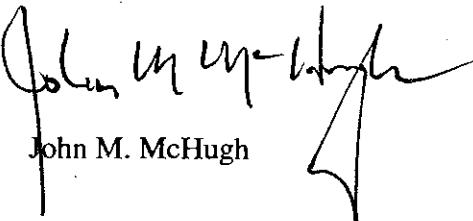
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The Honorable Carl Levin  
Chairman  
Committee on Armed Services  
United States Senate  
Washington, DC 20510

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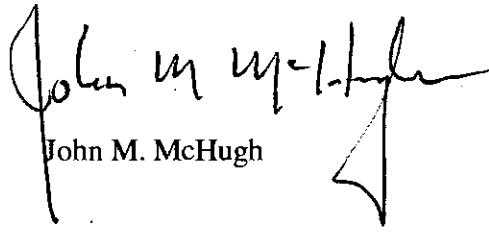
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**SECRETARY OF THE ARMY  
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**MAR 21 2013**

The Honorable Nita M. Lowey  
Ranking Member  
Committee on Appropriations  
United States House of Representatives  
Washington, DC 20515

Dear Representative Lowey:

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**MAR 21 2013**

The Honorable Harold Rogers  
Chairman  
Committee on Appropriations  
United States House of Representatives  
Washington, DC 20515

Dear Mr. Chairman:

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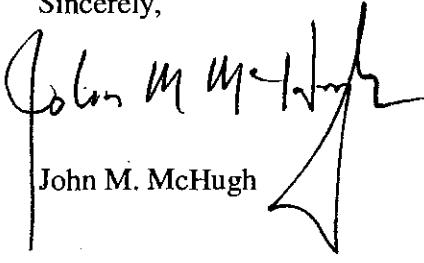
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**SECRETARY OF THE ARMY  
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**MAR 21 2013**

The Honorable Richard C. Shelby  
Vice Chairman  
Committee on Appropriations  
United States Senate  
Washington, DC 20510

Dear Senator Shelby:

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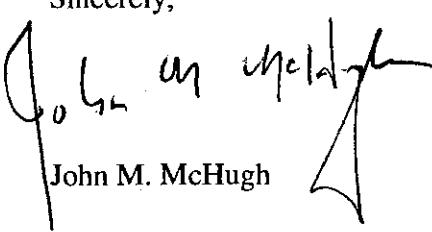
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**MAR 21 2013**

The Honorable Barbara A. Mikulski  
Chairwoman  
Committee on Appropriations  
United States Senate  
Washington, DC 20510

Dear Madam Chairwoman:

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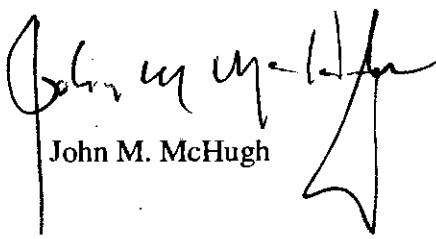
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Committee on Armed Services  
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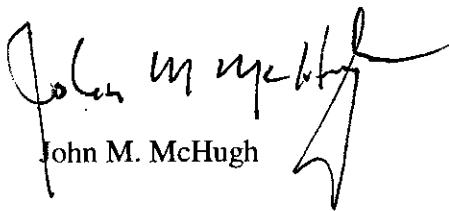
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